

Code: AE62/AC62/AT62

Subject: OPERATIONS RESEARCH & ENGINEERING MANAGEMENT

- h. If you are an engineer wanting to become a manager, what will you do?
 (A) Develop new talents (B) Acquire new values
 (C) Broaden your point of view (D) All of these
- i. In which type of organization, the structure can lead to a “dual boss” phenomenon?
 (A) Functional organization (B) Matrix organization
 (C) Process organization (D) Product organization
- j. A quantitative technique where samples of populations are statistically determined to be used for a number of processes, such as quality control and marketing research is:
 (A) Sampling theory (B) Linear programming
 (C) Statistical decision theory (D) Simulation

PART A

Answer any THREE questions. Each carries 16 marks.

Q.2 a. Explain briefly the applications of OR. (6)

b. Use the graphical method to solve the following LPP: (5)

$$\text{Max } z = 6x_1 + x_2$$

$$\text{s.t. } 2x_1 + x_2 \geq 3$$

$$x_2 - x_1 \geq 0$$

$$x_1, x_2 \geq 0$$

c. A firm manufactures headache pills in two sizes A and B. Size A contains 2 grains of aspirin, 5 grains of bicarbonate and 1 gain of codeine. Size B contains 1 grain of aspirin, 8 grains of bicarbonate and 6 grains of codeine. It is found by users that it requires at least 12 grains of aspirin, 74 grains of bicarbonate and 24 grains of codeine for providing immediate effect. It is required to determine the least number of pills a patient should take to get immediate relief. Formulate the problem as an LPP. (5)

Q.3 a. Find the dual of the following primal problem: (6)

$$\text{Max } z = 2x_1 + x_2$$

$$\text{s.t. } x_1 + 5x_2 \leq 10$$

$$x_1 + 3x_2 \geq 6$$

$$2x_1 + 2x_2 \leq 8$$

$$x_2 \geq 0 \text{ and } x_1 \text{ unrestricted.}$$

b. Use the duality to solve the following LPP: (10)

$$\text{Min } z = 15x_1 + 10x_2$$

$$\text{s.t. } 3x_1 + 5x_2 \geq 5$$

$$5x_1 + 2x_2 \geq 3$$

$$x_1, x_2 \geq 0$$

Q.4 a. Find the starting solution in the following transportation problem by (i) Least-Cost Method and (ii) Vogel’s Approximation Method. Also obtain the optimum solution by using the best starting solution: (8)

	D ₁	D ₂	D ₃	D ₄	Supply
S ₁	3	7	6	4	5
S ₂	2	4	3	2	2
S ₃	4	3	8	5	3
Demand	3	3	2	2	

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b. Write the procedures to solve the assignment problem. (8)

Q.5 a. Define: (i) Activity, (ii) Critical Path and (iii) Total float. (6)

b. A project consists of eight activities with the following relevant information: (10)

Activity	Predecessor activity	Estimated duration (Days)		
		Optimistic	Most likely	Pessimistic
A	-	1	1	7
B	-	1	4	7
C	-	2	2	8
D	A	1	1	1
E	B	2	5	14
F	C	2	5	8
G	D, E	3	6	15
H	F, G	1	2	3

(i) Draw the PERT network and find out the expected project completion time.

(ii) What duration will have 95% confidence for project completion?

Q.6 a. In a railway marshalling yard, goods trains arrive at a rate of 30 trains per day. Assuming that the inter-arrival time follows an exponential distribution and the service time distribution is also exponential with an average 36 minutes. Calculate the following: (8)

(i) the mean queue size (line length) and

(ii) the probability that the queue size exceeds 10.

If the input trains increases to an average 33 per day, what will be the change in (i) and (ii)?

b. For the game with the following payoff matrix, determine the optimum strategies and the value of the game: (8)

$$\begin{matrix} & P_2 \\ P_1 & \begin{pmatrix} 5 & 1 \\ 3 & 4 \end{pmatrix} \end{matrix}$$

PART B

Answer any TWO questions. Each carries 16 marks.

Q.7 a. What are functions of management? Describe each one in brief. (8)

b. Draw and explain staff or functional authority organizational structure. (8)

Q.8 a. The demand for an item is observed for 15 months and are recorded below: (8)

Month	Demand	Month	Demand
1	280	9	309
2	288	10	315
3	266	11	320
4	295	12	332
5	302	13	310
6	310	14	308
7	303	15	320
8	328		

Calculate (i) 3-monthly and (ii) 4-monthly moving averages. What is the forecast for month 16 for each one?

b. What do you mean by strategy formulation? What are the steps of strategy formulation process? Describe each one in brief. (8)

Q.9 a. Define product management. What are the dimensions of a product? Describe in brief. (8)

b. What is leadership? How to improve leadership skills? (8)