

Time: 3 Hours

DECEMBER 2015

Max. Marks: 100

PLEASE WRITE YOUR ROLL NO. AT THE SPACE PROVIDED ON EACH PAGE IMMEDIATELY AFTER RECEIVING THE QUESTION PAPER.

NOTE: There are 9 Questions in all.

- Question 1 is compulsory and carries 20 marks. Answer to Q.1 must be written in the space provided for it in the answer book supplied and nowhere else.
- The answer sheet for the Q.1 will be collected by the invigilator after 45 minutes of the commencement of the examination.
- Out of the remaining EIGHT Questions, answer any FIVE Questions. Selecting THREE questions from part A and TWO questions from part B.
- Any required data not explicitly given, may be suitably assumed and stated.

Q.1 Choose the correct or the best alternative in the following: (2×10)

- A transportation problem is called balanced if:

(A) $\sum_i a_i = \sum_j b_j$	(B) $\sum_i a_i < \sum_j b_j$
(C) $\sum_i a_i > \sum_j b_j$	(D) $\sum_i a_i \neq \sum_j b_j$
- Which of the following is not a queue structure?

(A) FIFO	(B) LIFO
(C) SIRO	(D) FIRO
- McGregor's two theories for motivation are:

(A) Theory A and Theory B	(B) Theory A and Theory X
(C) Theory X and Theory Y	(D) Theory Y and Theory B
- If t_m , t_p and t_o are most likely time, pessimistic time and optimistic time of an activity respectively, then the expected time t_e is calculated as:

(A) $\frac{t_p + 4t_m + t_o}{6}$	(B) $\frac{t_m + 4t_o + t_p}{6}$
(C) $\frac{t_p + 6t_o + t_m}{4}$	(D) $\frac{t_p + 6t_m + t_o}{4}$
- CPM is

(A) Correct project management	(B) Critical path method
(C) Critical project management	(D) Correct path method
- The number of basic feasible solutions of a LPP with n-variables and m-equations are:

(A) C (m, n)	(B) C (n, m)
(C) C (m + n, m)	(D) C (m + n, n)
- Slack variable is added to

(A) A constraint of \leq type	(B) A constraint of \geq type
(C) An equation	(D) None of these

- h. An assignment problem is said to be balanced if:
 (A) Rows = Columns (B) Rows < Columns
 (C) Rows > Columns (D) None of these
- i. Time series analysis is used in:
 (A) Game Theory (B) Motivation Theory
 (C) Queuing Theory (D) Forecasting
- j. Maslow's need hierarchy theory is related to
 (A) Leadership (B) Organization
 (C) Motivation (D) Decision Making

PART A

Answer any THREE Questions. Each question carries 16 marks.

Q.2 a. State the different phases in an operations research study. (6)

b. Rolls of paper having a fixed length and width of 180 cm. are being manufactured by a paper mill. These rolls have to be cut to satisfy the following demand: (10)

Width:	80 cm.	45 cm.	27 cm.
No. of Rolls:	200	120	130

Obtain the linear programming formulation of the problem to determine the cutting pattern, so that the demand is satisfied and wastage of paper is a minimum.

Q.3 a. Give the standard form of a linear programming problem. (4)

b. Solve the following LPP using Simplex method: (12)

$$\begin{aligned} \text{Min } Z &= x_1 - 3x_2 + 2x_3 \\ \text{Subject to: } &3x_1 - x_2 + 2x_3 \leq 7 \\ &-2x_1 + 4x_2 \leq 12 \\ &-4x_1 + 3x_2 + 8x_3 \leq 10 \\ &x_1, x_2, x_3 \geq 0. \end{aligned}$$

Q.4 Find the initial basic feasible solution for the following transportation problem using Vogel's approximation method. Further optimize the solution by MODI's method to minimize the total cost of transpiration. (6+10)

Origins / Destinations	D ₁	D ₂	D ₃	D ₄	D ₅	D ₆	Available
O ₁	1	2	1	4	5	2	30
O ₂	3	3	2	1	4	3	50
O ₃	4	2	5	9	6	2	75
O ₄	3	1	7	3	4	6	20
Requirements	20	40	30	10	50	25	

- Q.5** a. Distinguish between total float and free float. (4)
 b. A project consists of eight activities with the following time estimates: (12)

Activity	Time	Activity	Time
1 – 2	4	5 – 6	4
1 – 3	1	5 – 7	8
2 – 4	1	6 – 8	1
3 – 4	1	7 – 8	2
3 – 5	6	8 – 10	5
4 – 9	5	9 – 10	7

- (i) Construct PERT network.
 (ii) Compute T_E , T_L for each event.
 (iii) Find the critical path.
- Q.6** a. Define saddle point in a two-player zero-sum game. Find out the saddle point for the given pay-off matrix: (6)

$$A = \begin{bmatrix} 3 & 4 & 1 & -2 \\ 2 & 5 & 2 & 4 \\ -5 & 2 & 1 & 0 \end{bmatrix}$$

- b. Customers arrive at one person barber shop according to Poisson process with a mean inter-arrival time of 20 minutes. Customers spend on an average of 15 minutes in the barber's chair. (2×5)
 (i) What is the probability that a new arrival need not to wait for the barber to be free?
 (ii) What is the expected number of customers in the barber shop?
 (iii) How much time can a customer expect to wait for his turn?
 (iv) How much time can a customer expect to spend in the shop?
 (v) Management will put in another chair and hire another barber when a customer's average time in the shop exceeds 1.25 hours. How much must the average rate of arrivals increase to warrant a second barber?

PART B

Answer any TWO Questions. Each question carries 16 marks.

- Q.7** a. Define management. What are the managerial functions? (8)
 b. Draw and explain line and staff organization. State its advantages and disadvantages also. (8)
- Q.8** a. Define the various steps involved in the process of decision making. (8)
 b. What is forecasting? Explain the time series technique for forecasting. (8)
- Q.9** a. What are the different methods for marketing communications? (8)
 b. Compare and contrast the Maslow and Herzberg theories of motivation. (8)